MINUTES

The University of North Carolina at Greensboro
Board of Trustees

December 2, 2011

MEMBERS PRESENT: Randall Kaplan (Chair), Kate Barrett, Charles Blackmon, Nathan Duggins, Carolyn Ferree, Lee McAllister, Isaac Miller, Richard Moore, Susan Safran, Harriett Smalls, David Sprinkle, Martin Weissburg

ABSENT WITH NOTICE: Linda Hiatt

OTHER STAFF MEMBERS/GUESTS: Alan Boyette, Linda Brady, Bonita Brown, Bruce Cabiness, Cherry Callahan, Eric Cannady, James Clotfelter, Jonnelle Davis, Bruce Griffin, Mike Harris, Helen Hebert, Josh Hoffman, Steve Honeycutt, Stacy Kosciak, Vicky McNeil, Kelley Mills, David Perrin, Kim Record, Cindy Reed, Steve Rhew, Austin Rouse, Steve Serck, Jim Settle, Don Sceen, Marirose Steigerwald, Patricia Stewart, Mike Tarrant, Reade Taylor

Chair Randall Kaplan called the meeting to order at 8:38 a.m.

WELCOME:

Chair Kaplan welcomed members of the Board of Trustees and invited guests.

In accordance with the UNC Board of Governors, Chair Kaplan then read the following statement:

“As chair of the Board of Trustees, it is my responsibility to remind all members of the board of their duty under the State Government Ethics Act to avoid conflicts of interest and appearances of conflict of interest as required by this Act. Each member has received the agenda and related information for this Board of Trustees’ meeting. If any board member knows of any conflict of interest or appearance of conflict with respect to any matter coming before the Board of Trustees at this meeting, the conflict or appearance of conflict should be identified at this time.”

No conflicts were noted.

Chair Kaplan introduced guest Ed McMahan, UNCG’s liaison to the Board of Governors, visiting from Charlotte, NC. He then asked everyone in the room to introduce themselves, which also served as the Roll Call.

REMARKS BY CHANCELLOR LINDA BRADY:

Chancellor Brady began by thanking board members, executive staff, and faculty members for attending the reception last evening.

She then provided an update on the Academic Program Review process stating that this is the first time in the history of the University that a review has been undertaken of nearly all 200 academic programs in a single year. Faculty began reviewing programs in their departments across a number of dimensions including productivity, demand, and quality compared with their national peers. Those recommendations then moved to unit level committees, and those reports have moved forward to the University Program Review Committee which includes a group of faculty from across the campus. That review and
recommendations are expected to come forward in March, 2012. All reports will be posted on the UNCG website. It is already known that approximately 30 program have been recommended for discontinuation. In conclusion, the Chancellor told board members that she and the Provost continue to engage with the Faculty Senate and refine the process. She added that, in his report at the last Board of Governors meeting on program duplication within the UNC System, former UNC-Charlotte Chancellor James Woodward commented that UNCG may well have the most sophisticated and thorough review ever undertaken by a campus of the University of North Carolina.

APPROVAL OF MINUTES:

The Board approved the Minutes of the September 15, 2011 meeting.

CONSENT AGENDA:

The Board of Trustees then moved on the following consent agenda.

1. Candidates to be Awarded Degrees and Certificates December 2011 (A/SAC-1)
2. Request for Differential Tuition Increase for the Master of Business Administration, Master of Science in Accounting, and Master of Science in Information Technology and Management (ASAC-2)
3. Request for Differential Tuition Increase for the Master of Applied Economics (ASAC-3)
4. Request for Differential Tuition Increase for the Master of Science in Consumer, Apparel and Retail Studies (ASAC-4)
5. Designer Selection for Anne and Benjamin Cone Building (Weatherspoon Art Museum) Roof (BAC-1)
6. Designer Selection for Health and Human Performance (HHP) Building Room 101 Renovations (BAC-2)
7. Acceptance of the School of Education Building, Jefferson Suites Residence Hall, Baseball Training and Practice Facility, HHP Locker Rooms, Jackson Library Phase I Renovations, and Ragsdale-Mendenhall Residence Halls Renovations (BAC-3)
8. Resolution to Approve the New Bylaws for The UNCG Excellence Foundation, Inc. (UAC-1)
9. Recommended Reappointments and Appointments to the Board of Directors of The UNCG Human Environmental Sciences Foundation (UAC-2)
10. Naming Opportunities for University Libraries (UAC-3)
11. Recommended Appointments to the Board of Directors of the Capital Facilities Foundation, Inc. (UAC-4)

All approved and the motion carried.

PRESENTATIONS:

The following presentation was made to the board:

Tuition and Fees: Alan Boyette, Vice Provost and Cherry Callahan, Vice Chancellor for Student Affairs

The board then moved on the following action items:

1. It is recommended that the Board of Trustees of The University of North Carolina at Greensboro approve the following tuition rates for 2012-13.
In-State Undergraduate  |  2011-12 |  6.5% |  3.5% |  2012-13  
------------------------|----------|-------|-------|-----------
In-State Graduate       |  3,454   |  224  |  121  |  3,799    
Out-of-State Undergraduate |  3,969   |  258  |  139  |  4,366    
Out-of-State Graduate   |  15,979  | 1,039 |  559  |  17,577   
                      |  16,195  | 1,053 |  567  |  17,815   

A 10% campus initiated tuition increase is proposed for 2012-13, with 3.5% of this total representing the first installment of a four-year quality enhancement plan. The complete quality enhancement plan includes additional tuition increases of up to 3.5% in each of the following three years, 2013-14 through 2015-16 (see Action Item ASAC-5-2). These tuition revenues will be used to fund financial aid, bring faculty salaries closer to the 80th percentile of peers, fund graduate awards and waivers, and offset budget reductions in faculty, allowing UNCG to provide additional courses and course sections in the College and Schools including the learning communities.

All approved and the motion carried.

2. It is recommended that the Board of Trustees of The University of North Carolina at Greensboro approve the following tuition recommendation for 2013-14 through 2015-16.

UNCG is proposing a four-year quality enhancement plan to increase tuition by a maximum of 3.5% each year, in addition to the annual campus initiated tuition increase normally permitted by the Board of Governors. This proposal addresses years 2 through 4 of the quality enhancement plan that begins in 2012-13 (year 1 of the plan, addressed in Action Item ASAC-5-1) and ends 2015-16. A tuition committee and the Chancellor will evaluate campus needs and propose a specific tuition increase to the Board of Trustees annually. This plan would allow resident undergraduate tuition and fees at UNCG to remain in the bottom quarter of the approved national peers, thus keeping UNCG affordable.

All approved and the motion carried.

3. It is recommended that the Board of Trustees of The University of North Carolina at Greensboro approve changes for 2012-13 in the Athletics Fee, Student Activities Fee, Educational & Technology Fee, the Health Services Fee, and the Graduate Application Fee as follows:

<table>
<thead>
<tr>
<th>Fees</th>
<th>Increase</th>
<th>Proposed 2012-13 Fees</th>
</tr>
</thead>
<tbody>
<tr>
<td>Athletics Fee</td>
<td>$48</td>
<td>$589</td>
</tr>
<tr>
<td>Student Activities Fee</td>
<td>11</td>
<td>384</td>
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<tr>
<td>Health Services Fee</td>
<td>8</td>
<td>265</td>
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<tr>
<td>Educational &amp; Technology Fee</td>
<td>31</td>
<td>361</td>
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<tr>
<td>Student Facilities Fee</td>
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<td>707</td>
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<tr>
<td>Undergraduate Application Fee</td>
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<td>55</td>
</tr>
<tr>
<td>Graduate Application Fee</td>
<td>5</td>
<td>60</td>
</tr>
</tbody>
</table>

All approved and the motion carried.

Presentations continued as follows:

Update on Early Middle College: Angela Polk-Jones, Principal

Report from UNCG Revenue Task Force: David Sprinkle, Board of Trustees

Athletics Update: Kim Record, Director of Intercollegiate Athletics
REPORT OF THE ACADEMIC/STUDENT AFFAIRS COMMITTEE: – Chair Moore

Richard “Skip” Moore reported on the Academic/Student Affairs Committee meeting held on December 1, 2011. In response to an inquiry from Kate Barrett regarding an update on Academic Program Review (agenda item ASAC-7), Provost Perrin pointed out a recent summary included in board notebooks. He added that he has received almost all of the academic unit reports, and the commentary that will accompany the reports is due from the deans today. Plans are for all unit reports and the accompanying commentary to be posted on the Academic Program Review website early next week. A message will be sent to the University community inviting comments on the reports and commentaries. The process document provides for the Faculty Senate, Staff Senate, Student Government Association, and Graduate Student Association to all have the opportunity to review the work of the University Program Review Committee and provide their input to the Chancellor and Provost. The Provost indicated that on Wednesday next week at the Faculty Senate meeting, the Chancellor will be elaborating on and providing an opportunity for discussion on her decision not to accept two of the recent Faculty Senate resolutions related to Academic Program Review.

REPORT OF THE AUDIT COMMITTEE: – Randall Kaplan

In the absence of Committee Chair Lee McAllister who had to leave the meeting early, Randall Kaplan reported on the Audit Committee meeting from December 1, 2011. He directed board members to the summary of internal audits and reported that the audits resulted in no findings. One recommendation was made relating to the processing of gifts and financial securities, and the need for formal documentation on monthly gift reports. Regarding external audits, Mr. Kaplan commented that there were six audits relating to the basic financial statements, and two audits relating to entities outside of the basic financial statements. There were no findings. He added that the State Auditors just completed their review of UNCG’s financial statements of last year and found them to be completely clean with no recommendations relative to our processes and procedures. He commended the staff at UNCG for their excellent work.

REPORT OF THE BUSINESS AFFAIRS COMMITTEE: – Chair Safran

Susan Safran reported on the Business Affairs Committee meeting from December 1, 2011. In addition to discussing the action items approved on today’s consent agenda, committee members also heard reports on the ongoing capital projects at UNCG, architects and designers appointed by the Chancellor, and architects and designers appointed by the Capital Facilities Foundation. They also heard about historically underutilized businesses, and an update from Vice Chancellor Reade Taylor on the UNCG Investment Fund.

REPORT OF THE UNIVERSITY ADVANCEMENT COMMITTEE: – Chair Ferree

Carolyn Ferree reported on the December 1, 2011 meeting of the University Advancement Committee. In addition to the four action items approved on the consent agenda, the committee heard from Vice Chancellor Patti Stewart on private giving to UNCG. It was reported that from July 1, 2011 to September 30, 2011 new dollars were up 162%, and all gifts were up 224% compared to the same time last year. She added that progress has been made on the Capital Campaign Feasibility Study, and the complete review is due December 9, 2011. That information will be available at the next meeting of the Board of Trustees. Additionally, Director of Annual Giving Terri Clark provided a very interesting Annual Giving presentation to the committee. Dr. Ferree indicated that Kate Barrett is chairing a sub-committee charged with reviewing policies regarding the naming of buildings on campus. Kate Barrett told board members that the committee membership includes two archivists, trustee Skip Moore, and a retired faculty member from Florida. The committee has met twice, and a first revised policy draft will be completed by the end of December.
REPORT OF THE EXECUTIVE COMMITTEE: -- Chair Kaplan

Randall Kaplan reported that the Executive Committee met to take actions to amend the charter and bylaws of the Human Environmental Sciences Foundation that was affected by the merger of the School of Human Environmental Sciences and the School of Health and Human Performance. The committee also reviewed the Nominating Committee guidelines. Carolyn Ferree worked on a draft of guidelines that has been distributed to board members for feedback. The Executive Committee will be meeting again in February to create a final proposal.

CLOSED SESSION:

Carolyn Ferree moved that the board go into Closed Session to prevent the disclosure of privileged personnel information under Chapter 126 of the North Carolina General Statutes, to prevent the premature disclosure of honors or awards, and to prevent the disclosure of information protected by the Family Education Rights and Privacy Act. Kate Barrett seconded, and the board went into Closed Session.

Kate Barrett began with a report from the Grievance Appeals Committee meeting on November 28, 2011 to respond to a former student appeal.

The board then moved on the following action item:

1. It is recommended that for the reasons set forth in the Vice Chancellor for Student Affairs’ letter of September 12, 2011, this Committee unanimously recommends that the Vice Chancellor’s decision to accept the hearing panel’s recommendation be affirmed by the Board of Trustees.

All approved and the motion carried.

Provost Dave Perrin referenced the Personnel Report. The board then moved on the following action item.

1. It is recommended that the Board of Trustees of the University of North Carolina at Greensboro approve the Personnel Report dated November 14, 2011.

All approved and the motion carried.

Vice Chancellor Patti Stewart summarized recommendations for awarding of the McIver Medal and the Holderness/Weaver Award. The board then moved on the following action items.

1. That the Board of Trustees of the University of North Carolina at Greensboro awards the Charles Duncan McIver Medal for distinguished public service as recommended.

All approved and the motion carried.

2. That the Board of Trustees of the University of North Carolina at Greensboro awards the Adelaide F. Holderness/H. Michael Weaver Award for distinguished public service as recommended.

All approved and the motion carried.

Director of Intercollegiate Athletics Kim Record then provided information to board members regarding an Athletics personnel issue.

Skip Moore recommended the Board return to Open Session, Carolyn Ferree seconded and the board returned to Open Session.
ADJOURNMENT:

Randall Kaplan recommended that the meeting be adjourned. Kate Barrett seconded, and the meeting ended at 12:00 p.m.

Respectfully submitted,

Bonita J. Brown
Assistant Secretary to the Board of Trustees